

October 16, 2008

Los Angeles County **Board of Supervisors** 

Gloria Molina

First District

TO:

Each Supervisor

Interim Director

Yvonne B. Burke

Second District

FROM:

John F. Schunhoff, Ph.D. 4

Zev Yaroslavsky Third District

Fifth District

SUBJECT: Don Knabe Fourth District

**AVERAGE DAILY CENSUS, HOSPITAL-BASED OUTPATIENT VISITS (EMERGENCY DEPARTMENT).** 

AND HOSPITAL-BASED OUTPATIENT VISITS (AMBULATORY CARE) MONTHLY REPORT -

**AUGUST 2008** 

John F. Schunhoff, Ph.D. Interim Director

Michael D. Antonovich

Robert G. Splawn, M.D. Interim Chief Medical Officer As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Hospital-Based Outpatient Emergency Room (ER) visits, and Hospital-Based Outpatient Ambulatory Care (Amb Care) visits for the month ending August 30, 2008.

313 N. Figueroa Street, Suite 912 Los Angeles, CA 90012

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www.dhs.lacounty.gov

Each detailed report for ADC, ER, and Amb Care is provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: (a) a 12-month history, by hospital, for last fiscal year, (b) an actual/estimate table for the current fiscal year, by hospital, and (c) a graph that provides a quick snapshot view of our overall trends.

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The August MTD actual census of 1,295 is 170 less than the August 2008 census budget of 1,465, and 54 less than the actual ADC for August 2007 of 1,349. The August ADC of 1,349 excludes Martin Luther King Jr. – Harbor (MLK-H) Hospital actual ADC of 22 for comparison purposes to the August 2008 ADC. MLK-H Hospital was converted to a Multi-Service Ambulatory Care Center on August 15, 2007. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.



If you have questions or need additional information, please let me know.

JFS:cp 503:072 l:\Wrkld\08-09\Monthly\02-Aug08\Facility\Revised - Facility Submitted\Memo-Aug08.doc Attachments

Chief Executive Officer c: County Counsel Executive Officer, Board of Supervisors

#### **AVERAGE DAILY CENSUS**

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES MONTHLY OCCUPANCY REPORT FOR THE MONTH ENDING AUGUST 30, 2008

|                            | (1)<br>FY 08-09<br>FINAL<br>BUDGET | (2)<br>FY 08-09<br>YTD<br>BUDGET | (3)<br>AUG/08<br>BUDGET | (4)<br>MTD<br>ACTUAL | (5) FACILITY FYE | (6)<br>FY 07-08<br>ACTUAL |
|----------------------------|------------------------------------|----------------------------------|-------------------------|----------------------|------------------|---------------------------|
|                            |                                    |                                  |                         |                      |                  |                           |
| LAC+USC MEDICAL CENTER     | 671                                | 671                              | 671                     | 585                  | 623              | 606                       |
| H/UCLA MEDICAL CENTER      | 373                                | 373                              | 372                     | 356                  | 352              | 353                       |
| RLA NATIONAL REHAB. CENTER | 219                                | 219                              | 219                     | 162                  | 188              | 156                       |
| OV/UCLA MEDICAL CENTER     | 198                                | 200                              | 203                     | 192                  | 200              | 197                       |
| TOTAL                      | 1,461                              | 1,463                            | 1,465                   | 1,295                | 1,363            | 1,312                     |

#### NOTES:

- (1) Per the Fiscal Year (FY) 2008-09 Final Budget, adopted by the Board of Supervisors on October 7, 2008.
- (2) YTD budget developed based on the census level necessary to achieve each facility's FY 2008-09 Final Budget.
- (3) Monthly budget developed for the report month based on the census level necessary to achieve each facility's FY 2008-09 Final Budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of FY 2007-08 based on facility's Final June 2008 workload report.

# ATTACHMENT I-B

#### HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

### COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING AUGUST 30. 2008

|                            | (1)<br>FY 08-09 | (2)<br>FY 08-09 | (3)              | (4)           | (5)             | (6)                |
|----------------------------|-----------------|-----------------|------------------|---------------|-----------------|--------------------|
|                            | FINAL<br>BUDGET | YTD<br>BUDGET   | AUG/08<br>BUDGET | MTD<br>ACTUAL | FACILITY<br>FYE | FY 07-08<br>ACTUAL |
|                            |                 |                 |                  | 7.010/12      |                 | AOTOAL             |
| LAC+USC MEDICAL CENTER     | 125,259         | 21,953          | 11,151           | 11,592        | 169,664         | 125,259            |
| H/UCLA MEDICAL CENTER      | 63,271          | 9,572           | 4,659            | 6,501         | 66,420          | 63,321             |
| RLA NATIONAL REHAB. CENTER | •               |                 | NA -             |               |                 | <b></b>            |
| OV/UCLA MEDICAL CENTER     | 40,623          | 6,861           | 3,429            | 3,451         | 41,404          | 40,623             |
| TOTAL                      | 229,153         | 38,386          | 19,239           | 21,544        | 277,488         | 229,203            |

#### NOTES:

- (1) Per the FY 2008-09 Final Budget, adopted by the Board of Supervisors on October 7, 2008.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's FY 2008-09 Final Budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's FY 2008-09 Final Budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of FY 2007-08 based on facility's Final June 2008 workload report.

# ATTACHMENT I-C

#### HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING AUGUST 30, 2008

|                            | (1)<br>FY 08-09 | (2)<br>FY 08-09 | (3)              | (4)           | (5)             | (6)                |
|----------------------------|-----------------|-----------------|------------------|---------------|-----------------|--------------------|
| ·                          | FINAL<br>BUDGET | YTD<br>BUDGET   | AUG/08<br>BUDGET | MTD<br>ACTUAL | FACILITY<br>FYE | FY 07-08<br>ACTUAL |
|                            |                 |                 |                  |               |                 |                    |
| LAC+USC MEDICAL CENTER     | 569,134         | 99,454          | 51,794           | 51,794        | 553,082         | 569,134            |
| H/UCLA MEDICAL CENTER      | 295,517         | 51,212          | 26,821           | 25,084        | 295,501         | 295,715            |
| RLA NATIONAL REHAB. CENTER | 65,203          | 10,876          | 5,796            | 5,699         | 66,160          | 65,203             |
| OV/UCLA MEDICAL CENTER     | 203,580         | 35,459          | 18,379           | 17,433        | 210,079         | 203,580            |
| TOTAL                      | 1,133,434       | 197,001         | 102,790          | 100,010       | 1,124,822       | 1,133,632          |

#### NOTES:

- (1) Per the FY 2008-09 Final Budget, adopted by the Board of Supervisors on October 7, 2008.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's FY 2008-09 Final Budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's FY 2008-09 Final Budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of FY 2007-08 based on facility's Final June 2008 workload report.

#### **AVERAGE DAILY CENSUS**

#### **COUNTY OF LOS ANGELES**

#### **DEPARTMENT OF HEALTH SERVICES**

MONTHLY OCCUPANCY REPORT FISCAL YEARS 2007-08 AND 2008-09

ACTUAL

191

198

1,357

208

200

1,395

202

200

1,380

198

196

1,388

195

201

1.384

181

198

1,355

184

202

1,376

188

200

1,363

|   |                            |                 |   |             |             |       |             |             |            |       |            |             | YTD<br>Actual  |
|---|----------------------------|-----------------|---|-------------|-------------|-------|-------------|-------------|------------|-------|------------|-------------|----------------|
| FISCAL YEAR 2007-08 (1)                             | <u>JUL.</u> <sup>(2)</sup> | <u>AUG.</u> (2) | SEPT.                                   | OCT.        | <u>NOV.</u> | DEC.  | JAN.        | FEB.        | MAR.       | APR.  | MAY        | JUNE        | Average        |
| LAC+USC Medical Center                              | 620                        | 635             | 623                                     | 608         | 599         | 590   | 612         | 597         | 609        | 606   | 590        | 584         | 606            |
| H/UCLA Medical Center                               | 365                        | 358             | 374                                     | 350         | 352         | 335   | 346         | 353         | 356        | 351   | 339        | 355         | 353            |
| RLA National Rehabilitation Center                  | 128                        | 150             | 152                                     | 157         | 161         | 158   | 167         | 173         | 169        | 164   | 149        | 154         | 156            |
| OV/UCLA Medical Center                              | 196                        | 206             | 196                                     | 195         | 201         | 177   | 193         | 206         | 196        | 201   | 197        | 201         | 197            |
| TOTAL   | 1,308                      | 1,349           | 1,344                                   | 1,310       | 1,312       | 1,260 | 1,317       | 1,329       | 1,330      | 1,322 | 1,275      | 1,295       | 1,312          |
| (1) Per facility's Final June 2008 workload report. |                            |                 |   |             |             |       |             |             |            |       |            |             |                |
|   | ACTU                       | JAL             | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |             |             |       | ESTIM/      | ATED        | 777-7404-1 |       |            | •           |                |
|   |                            |                 |   |             |             |       |             |             |            |       |            |             | YTD            |
|   |                            |                 |   |             |             |       |             |             |            |       |            |             | Actual         |
| FISCAL YEAR 2008-09                                 | <u>JULY</u>                | <u>AUG.</u>     | SEPT.                                   | <u>ост.</u> | NOV.        | DEC.  | <u>JAN.</u> | <u>FEB.</u> | MAR.       | APR.  | <u>MAY</u> | <u>JUNE</u> | <u>Average</u> |
| LAC+USC Medical Center                              | 612                        | 585             | 575                                     | 609         | 634         | 634   | 631         | 634         | 637        | 637   | 638        | 635         | 623            |
| H/UCLA Medical Center                               | 364                        | 356             | 374                                     | 350         | 352         | 335   | 346         | 353         | 356        | 351   | 339        | 355         | 352            |

195

204

1,386

(2) Excludes MLK-Harbor (MLK-H) hospital July and August amounts of 43 and 22, respectively. On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicald Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC), effective August 16, 2007.

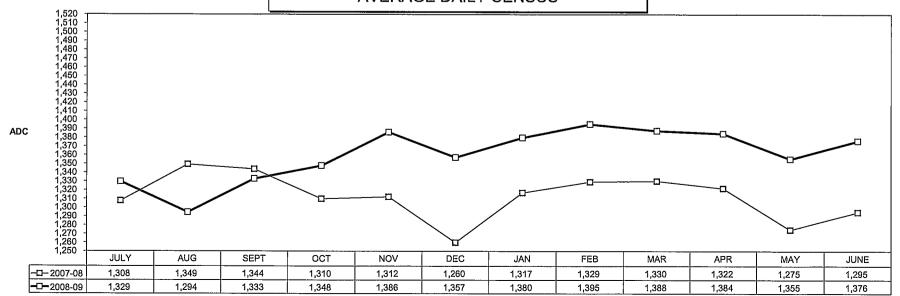
193

196

1,348

#### MONTHLY OCCUPANCY REPORT

**AVERAGE DAILY CENSUS** 



152

202

1,329

162

192

1,294

184

200

1,333

RLA National Rehabilitation Center

OV/UCLA Medical Center

TOTAL

#### **HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT**

#### **COUNTY OF LOS ANGELES** DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2007-08 AND 2008-09

FISCAL YEAR 2007-08 (1)

LAC+USC Medical Center H/UCLA Medical Center RLA National Rehabilitation Center OV/UCLA Medical Center

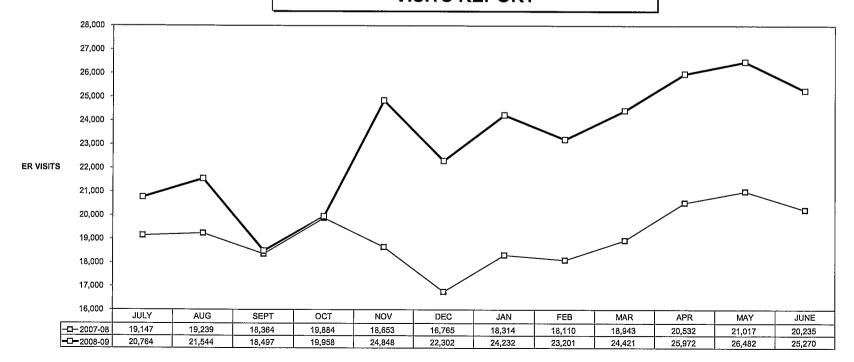
(1) Per facility's Final June 2008 workload report.

LAC+USC Medical Center H/UCLA Medical Center (2) RLA National Rehabilitation Center OV/UCLA Medical Center TOTAL

|                         | <del></del>             |                                 |                                |                         | ACTU                   | AL                            |                               |                        |                                |                               |                                |   |
|-------------------------|-------------------------|---------------------------------|--------------------------------|-------------------------|------------------------|-------------------------------|-------------------------------|------------------------|--------------------------------|-------------------------------|--------------------------------|---|
| JULY<br>10,802<br>4,913 | AUG.<br>11,151<br>4,659 | <u>SEPT.</u><br>10,543<br>4,539 | <u>OCT.</u><br>11,388<br>5,041 | NOV.<br>10,609<br>4,702 | DEC.<br>8,695<br>4,822 | <u>JAN.</u><br>9,658<br>5,271 | <u>FEB.</u><br>9,537<br>5,279 | MAR.<br>9,747<br>5,785 | <u>APR.</u><br>11,409<br>5,814 | <u>MAY</u><br>11,140<br>6,338 | <u>JUNE</u><br>10,580<br>6,158 | YTD<br><u>Actual</u><br>125,259<br>63,321 |
| 3,432                   | 3,429                   | 3,282                           | 3,455                          | 3,342                   | — NA —<br>3,248        | 3,385                         | 3,294                         | 3,411                  | 3,309                          | 3,539                         | 3,497                          | 40,623                                    |
| 19,147                  | 19,239                  | 18,364                          | 19,884                         | 18,653                  | 16,765                 | 18,314                        | 18,110                        | 18,943                 | 20,532                         | 21,017                        | 20,235                         | 229,203                                   |

| ACTU                  | IAL                   |                        |                       | *****                 |                       |                       |                       |                |                       |                      |                       |                                |
|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|-----------------------|----------------------|-----------------------|--------------------------------|
| <u>JULY</u><br>11,130 | <u>AUG.</u><br>11,592 | <u>SEPT.</u><br>10,543 | <u>ост.</u><br>11,388 | <u>NOV.</u><br>16,731 | <u>DEC.</u><br>13,951 | <u>JAN.</u><br>15,432 | <u>FEB.</u><br>14,735 | MAR.<br>15,107 | <u>APR.</u><br>16,743 | <u>MAY</u><br>16,615 | <u>JUNE</u><br>15,697 | YTD<br><u>Actual</u><br>22,722 |
| 6,170                 | 6,501                 | 4,539                  | 5,041                 | 4,702                 | 4,822<br>— NA ——      | 5,271                 | 5,279                 | 5,785          | 5,814                 | 6,338                | 6,158                 | 12,671                         |
| 3,464                 | 3,451                 | 3,415                  | 3,529                 | 3,415                 | 3,529                 | 3,529                 | 3,187                 | 3,529          | 3,415                 | 3,529                | 3,415                 | 6,915                          |
| 20,764                | 21,544                | 18,497                 | 19,958                | 24,848                | 22,302                | 24,232                | 23,201                | 24,421         | 25,972                | 26,482               | 25,270                | 42,308                         |

#### MONTHLY HOSPITAL-BASED OUTPATIENT **EMERGENCY DEPARTMENT VISITS REPORT**



ATTACHMENT II-B

#### **HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE**

### COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2007-08 AND 2008-09

|                                    |                 | ACTUAL   |        |         |        |        |        |        |        |         |            |        |               |
|------------------------------------|-----------------|----------|--------|---------|--------|--------|--------|--------|--------|---------|------------|--------|---------------|
|                                    |                 |          |        |         |        |        |        |        |        |         |            |        | YTD           |
| FISCAL YEAR 2007-08 (1)            | <u>JUL.</u> (2) | AUG. (2) | SEPT.  | OCT.    | NOV.   | DEC.   | JAN.   | FEB.   | MAR.   | APR.    | <u>MAY</u> | JUNE   | <u>Actual</u> |
| LAC+USC Medical Center             | 47,660          | 51,794   | 45,103 | 50,862  | 45,818 | 40,408 | 47,758 | 43,755 | 48,770 | 51,358  | 48,380     | 47,468 | 569,134       |
| H/UCLA Medical Center              | 24,393          | 26,821   | 22,857 | 26,973  | 23,654 | 22,081 | 25,086 | 23,675 | 24,710 | 26,098  | 25,225     | 24,142 | 295,715       |
| RLA National Rehabilitation Center | 5,080           | 5,800    | 4,749  | 5,611   | 4,808  | 4,515  | 5,432  | 5,544  | 5,931  | 6,131   | 5,875      | 6,015  | 65,491        |
| OV/UCLA Medical Center             | 17,080          | 18,379   | 15,494 | 18,158  | 15,959 | 15,178 | 17,237 | 15,664 | 17,714 | 18,162  | 17,586     | 16,969 | 203,580       |
| TOTAL                              | 94,213          | 102,794  | 88,203 | 101,604 | 90,239 | 82,182 | 95,513 | 88,638 | 97,125 | 101,749 | 97,066     | 94,594 | 1,133,920     |

<sup>(1)</sup> Per facility's Final June 2008 workload report.

<sup>(2)</sup> Excludes FY 2007-08 ambulatory care visits data for MLK-Harbor Hospital for July and August of 8,615 and 8,909, respectively.

|                                    | ACTU        | AL      | ESTIMATED |         |             |        |        |        |        |        |            |             |               |
|------------------------------------|-------------|---------|-----------|---------|-------------|--------|--------|--------|--------|--------|------------|-------------|---------------|
|                                    |             |         |           |         |             |        |        |        |        |        |            | •           | YTD           |
| FISCAL YEAR 2008-09                | <u>JULY</u> | AUG.    | SEPT.     | OCT.    | <u>NOV.</u> | DEC.   | JAN.   | FEB.   | MAR.   | APR.   | <u>MAY</u> | <u>JUNE</u> | <u>Actual</u> |
| LAC+USC Medical Center             | 47,962      | 51,794  | 45,103    | 50,862  | 41,217      | 36,420 | 42,719 | 39,259 | 44,130 | 46,821 | 43,696     | 43,099      | 99,756        |
| H/UCLA Medical Center              | 25,916      | 25,084  | 22,857    | 26,973  | 23,654      | 22,081 | 25,086 | 23,675 | 24,710 | 26,098 | 25,225     | 24,142      | 51,000        |
| RLA National Rehabilitation Center | 6,134       | 5,699   | 4,744     | 5,605   | 4,791       | 4,507  | 5,421  | 5,535  | 5,928  | 6,118  | 5,837      | 5,841       | 11,833        |
| OV/UCLA Medical Center             | 18,445      | 17,433  | 17,247    | 17,822  | 17,247      | 17,823 | 17,823 | 16,098 | 17,823 | 17,247 | 17,823     | 17,247      | 35,878        |
| TOTAL                              | 98,457      | 100,010 | 89,951    | 101,262 | 86,909      | 80,831 | 91,049 | 84,567 | 92,591 | 96,284 | 92,581     | 90,329      | 198,467       |

## MONTHLY HOSPITAL-BASED OUTPATIENT AMBULATORY CARE VISITS REPORT

